Introduction of Developer Testing in an Embedded Environment

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Topics

- Acronyms
- What is Developer Testing
- Organization
- Background
- Action
- Tool for UT
- Pilots
- Criteria for the Pilots
- Results
- Key Factors for Success
- Status

Acronyms

- DT Developer Testing
- UT Unit Testing (used interchangeably with developer testing)
- MBT Model Based Testing
- CFD Customer Found Defect
- ROI Return on Investment

What is Developer Testing

Creation of whitebox tests by the development engineers with a view to a reduction in the defects found post-development.

Organization

- 100's of development and test engineers
- Very large embedded software
- Major revenue generator
- Development spread over multiple Business Units
- Testers perform blackbox testing and create test scripts. Typically testers start testing a feature after handoff from development.

Background

- Root cause analysis of the CFD 's indicated that a significant % of the defects were UT escapes.
- Significant % of defects found by the test teams should have been caught during developer testing.
- Since test teams spend good part of their effort on basic bugs, they did not have much time for other defects.
- Developer testing involved basic blackbox testing.

Background (Continued)

- No serious whitebox testing
- Big holes in the coverage that could not be filled by just blackbox testing.

Action

- Managers and senior engineers from development, tools and process groups got together and created a set of guidelines for the developers. Mandated Static Analysis (SA), Reviews and UT.
- UT guidelines included a set whitebox testing techniques applicable to our software.
- SA and reviews were adopted. UT adoption was close to zero.

Causes for Lack of Adoption

- Slow builds. Whitebox tests require several builds.
- No budgeted time for UT
- Notion of rigorous whitebox testing was novel. There were hardly any examples to emulate.
- No standard tool
- No evidence of value of UT
- Feeling that testing was the job of the testers

Tool for UT

- Several external tools were evaluated and were found to be inadequate for our needs. One of them was subjected to trials by various development engineers. Feedback was not positive.
- We developed a tool internally to meet the needs of our developers to cover various testing strategies indentified in the guidelines for UT. Some of the salient features are
 - Innovative technique to dramatically reduce build times
 - Support for lightweight MBT
 - Software Fault Injection
 - Support for automation

Tool for UT(Continued)

- Robustness test generation
 - Test generator is included in the executable. Contrast this with the tools where a test is generated on the host and shipped to the target.
- Test/subtests organization
- Low memory footprint
- Support for scalability testing
- Profiling/Tracing
- Code coverage
- Memory leak detection
- Library of functions
- Features to help test code modularity and reuse

Tool for UT(Continued)

- Quality of the tool is an important. Aim is zero CFD's.
- Close liason with the development groups.
- Goal of the tool is to get minimal input from the users and provide maximum functionality.
- Created training materials
- Built a large collection of working examples to cover various test strategies.
- High quality of support. In many cases the initial tests were created by the tool team.

Pilots

- Two sets of candidates for pilots.
 - First set of candidates was interested in evaluation and possible adoption of UT.
 - The second set of candidates came from a major code refactoring effort. Worked jointly with this team to make whitebox testing by development engineers a standard practice.
- Provided training in
 - Using the tool effectively.
 - Various techniques for whitebox testing
- In almost all cases development engineers were writing whitebox tests for the first time.

Criteria for the Pilots

- Reducing development escapes.
- Precision/reproducibility of the problem reports created.
- Time to resolve the problem reports.
- Cost of finding the defects. Norm for the test groups is three weeks/defect.

Results(Continued)

Project	Weeks	Defe cts	Comments
Project 1	40	125	Software fault injection was a key contributor. The feature is released and there are no high/medium severity bugs against the feature.
Project 2	6	59	51 from Light-weight MBT and 8 from API Robustness testing
Project 3	8	18	6 from API Robustness, 4 from concurrency testing

Results(Continued)

Project	Weeks	Defe cts	Comments
Project 4	3	9	
Project 5	4	10	4 from CLI Robustness, 4 from light-weight MBT
Project 6	10	47	12 from software fault injection

Key Factors for Success

- The tool
 - Integrated into developers workflow
 - Feature richness
 - Quality and reliability
 - Support for rapid incremental builds
- Buy in from the management of the development engineering
- Hands-on workshops
- Very high ROI

Status

- Developer Testing is considered valuable
- Steady growth in adoption
- Effort for UT is included in the schedules
- Tool is being enhanced
 - Automation (whitebox test regression runs)
 - Newer test strategies
- Some test teams are trying to take advantage of the whitebox tests created by the developers. Early results indicate a positive synergy.
- With the loss of easy defects, test groups are trying to explore newer techniques for defect finding.

Status(Continued)

 Advanced the state of testing. Some techniques like lightweight MBT, Software fault injection, robustness testing have become widely used.